ABSTRACT
The recent years showed a significant increase both in energy costs and social awareness for environmental concerns. In the industrial sector, these aspects affected revenues and sustainability of the most intensive energy plants, such as steel mills. The present paper describes how simulation may powerfully support production planning and the related decisions. The application proposed refers to a steel plant feeding its Continuous Casting line by an electric Arc Furnace. The optimization of the production plan is pursued by an objective function which takes into account both traditional targets (e.g., lead times and due dates) and the need for an efficient use of energy. To this end, a discrete/continuous simulation model was developed: stochastic laws, suitable for temperature variations modelling, were implemented to forecast energy requirements at the Ladle Furnaces and/or the Vacuum Degasser. Final results showed how the simulation-based Decision Support System may lead to a significant reduction (more than 20%) of the daily consumption of electric energy.

Keywords: Simulation, Optimization, Energy efficiency.

1. INTRODUCTION
In the most recent years, the need for a more rational and efficient use of energy has emerged as a strategic and urgent issue. Such a necessity is particularly perceived in the industrial sector, not only because of the increasing costs of energy, but also as a consequence of the global competition, which stresses some features of the process and its final products (e.g., cost and quality). Furthermore, the rational use of the energy resource may be regarded as a twofold issue, a first aspect being related to the achieved consciousness of the limited availability of energy, regarded as a source, and the second being represented by a mature appreciation of the costs born to procure energy. In fact, according to a wider and wiser view of the problem, the term “cost” is to be appreciated not only in economic terms, but also in its social and environmental features. Therefore, the concept of “sustainability” is to be accepted and introduced in the industrial practices, as a consequence of the need for a limitation in the amount of energy required by human activities, so as to avoid to compromise the future of next generations.

In a similar scenario, “energy saving” covers a fundamental role, as this approach to industrial processes focuses on the capacity to control activities and practices reducing energy wastes (Cheung and Hui, 2004). Such a concept introduces a peculiar dimension of energy efficiency, as it implies a reduced use of energy sources, possibly integrated by the valorisation of energy residuals, to carry out the same activities. The aim of the present research is to show the development and the implementation of a model suitable to increase the energy efficiency in industrial plants, with specific reference to the case of steel mills. Regardless of the industrial sector taken as reference, the approach presents a more general validity, as the final result of the research shows how the simulation of the industrial process may provide an effective support to the formulation of energy-efficient and sustainable production plans. In general, steel plants are subjected to significant costs, due to energy consumption, which, therefore, highly influence both product and service costs: increasing energy efficiency may be an ineluctable way to maintain competitiveness. The topic described is particularly relevant to the Province of Brescia (Northern Italy) where the steel production is carried out mainly by mini-steel plant with Electric Arc Furnaces (EAFs). Presently, the largest part of these industrial structures are organized according to “mini-steel” plant schemes, which allow production plans arranged on small batches of even differentiated steel types. The type and quality of the steel produced may be varied several times per day. Such an increased flexibility is necessary to match market demand, as a make-to-order approach is generally considered as the most effective production strategy, given the high costs of raw materials and semi-finished products which have magnified stocking costs. The energy-related components significantly contribute to the overall accounting of production costs and, in particular, the
need for differentiated production, short lead times and
precise delivery dates have further determined the
industrial interest for the mini-steel plant configuration.
However, a similar approach also implies the need for
advanced tools, so as to support production planning
and decision making in a complex environment
characterized by several parameters, numerous
interacting variables and mutual constraints.

In the present paper, the tool adopted to support the
process optimization is simulation. In fact, according to
the Authors’ experience, continuous simulation may
provide a successful approach both at the design stage
and in the running of existing plants (Gorlani and
Zavanella, 1993). In particular, simulation allows the
definition and setting of the large amount of variables,
linked by complex relationships, which describe in
detail the industrial process.

2. BACKGROUND

The literature in the field of industrial plant energy
efficiency may be essentially divided into three
categories:

1. Models for the plant design optimization
2. Models for the operational plant management:
scheduling, maintenance, etc..
3. Models for the optimised plant revamping

It is not possible at all to find models universally
applicable, they are mainly devoted to specific sector
and often designed "ad hoc" for a given case study. The
differences between the various types of industry
requires a distinction to be effective and potentially
applicable. The area most affected by studies is the
petrol-chemical: this outcomes is easily justified. One
of the most recent issue is related to the effort on how to
extend the current analysis to all areas now that the
energy problems are increasingly important in each
sector.

The most frequently used technique for the
optimised design of total site utility systems is the tool
proposed by Papoulias and Grossmann (1983), that is
mainly based on a super-structure of the system.

The models for the operational management are
mainly focused on the problems of choice in the
distribution of the load on units of service and the
scheduling of maintenance. The problem is mainly
treated recurring to mixed linear programming models
(MILP). Examples refers to the work of Iyer and
Grosman (1997, 1998): the objective is the
minimization of costs on an annual basis, through the
search for a multi operational programming optimum
period.

Another approach, in the literature, is the
simulation. In the case illustrated by Prasad Saraph
(2001) has tried to solve the problem of water in a
biotech industry: the variability of industrial process
together with a lack of planning for the provision of
service led to interruptions in production due to lack of
water.

One of the most popular techniques for the plant
revamping optimisation is the pinch analysis. The
primary objective of pinch analysis, regardless of the
field where it is applied, is to optimise the use of
materials or energy, achieving economic and
environmental benefits. A powerful tool for optimizing
energy in the industrial, which also exploits the pinch
analysis, is the SitEModellingTM (Wolff et al., 1998)

In the literature on steel production there are
several paper focused on energy reduction of the plant,
on of the most relevant is Larsson and Dahl (2003)
where a model based on an optimising routine is
proposed. The main idea is to make a total analysis
method for the steel plant system including the
surroundings. The model is used to analyse the different
possibilities for energy savings and practice changes
within the system. The effect of optimising the total
system versus separate optimisation of the different sub-
processes is illustrated.

3. PROCESS DESCRIPTION

In this chapter the general process of a mini-steel
plant will be described, according to the flow diagram
reported in figure 1.

Currently the percentage of the total electrical steel
mills of European production is 35.3% (Stahl, 1997). In
Italy and Spain production with electric arc furnace is
considerably greater than that from blast furnace and
converter oxygen. The main raw material in mini-steel
plant with Electric Arc Furnace (EAF) is mild steel
scrap which is procured from local and international
markets. For the process description it is important to
make a distinction between the production of ordinary
steels for medium-low carbon alloy and production of
special steel alloys (such as stainless steels). In the EU
approximately 85% of the product is the first type. Thus
we focus our attention on the description of special steel
production where additionally operations are needed.
The scrap is mixed in pre-determined proportions in the
scrap yard and fed to the furnaces in charging buckets
and melted by Electric Arc using Graphite Electrodes.
The molten metal is processed to remove the impurities
like sulphur and phosphorous and is subjected to slag
off and further refining by adding Ferro alloys and other
fluxes to bring it to the required standard specifications.
The molten steel is tapped at the required temperature to the pre-heated ladles. Steel ladles are equipped with latest slide gate opening system. Temperature of the molten metal in the ladle is measured to ensure correct temperature at the continuous casting machine. The liquid metal is then poured from ladle to the tundish and then to the water cooled copper mould on continuous casting machine. There takes place the billet formation by solidification of the molten steel due to water cooling. Billets coming out of the continuous casting machine are cut to the required length by gas cutting. The Billets are further rolled and converted into constructional steel of various section at Rolling Mills.

Analyzing the steel flow diagram of the mini-steel plant oftenly the bottleneck of the process and thus the phase that dictate the cadence to the whole production program is represented by the continuous casting step.

3.1. Energy Needs
A typical energy balance for a modern EAF is shown in Figure 2.

![Figure 2: Energy Patterns in an Electric Arc Furnace.](image)

Depending upon the melt shop operation, about 60 to 65% of the total energy is electric. About 53% of the total energy leaves the furnace in the liquid steel, while the remainder is lost to the slag, waste gas, and cooling. Just a decade ago tap-to-tap times (the difference time between the arrival time and the departure time of a ladle in the continuous casting station) had decreased from over 2 hours to 70-80 minutes for the efficient melt shops. Continuing advancements in EAF technology now make it possible to melt a heat of steel in less than one hour with electric energy consumption in the range of 360 to 400 kWh/ton. EAF operations utilizing scrap preheating such as the CONSTEEL Process can achieve even lower cycle Times and consequently a lower Energy consumption.

4. THE SYSTEM
4.1. Company description
The company considered as reference for this work (not explicitly mentioned for privacy) operates in the steel sector since 1933 in Northern Italy. At the begin it produced reinforced-concrete rod, afterwards it entered in the wire rod production field. In the following years it concentrated its effort on the production of special and high quality steels developing a product range for specialized applications. Its controlled casting using electro-magnetic stirrers enables it to offer products with very restricted analytical dispersions, a low concentration of sulphur, phosphorous and non-metallic inclusion contents and a low level of central segregation. The correct use of the Stelmor cooling system, ensures that its plant achieves precise mechanical properties and the degree of drawability required. Thanks to this control, it is able to obtain scale suitable for the pickling process required by the client. The plant is composed of the rolling mill department and the furnaces department, separated by a warehouse. The first department is composed of:

- In-line continuous steel rolling with horizontal and vertical stands and finishing cylinder housing in order to obtain section regularity and reduced dimensional tolerance.
- Controlled cooling in order to obtain homogeneous mechanical characteristics and consistent metallographic structure.
- Hot rolled steel bars with the option of thermomechanical rolling.

The furnaces department has the sequent plants:

- Electrical Arc Furnace (in brief EAF) (70 ton) that permits maximum control of chemical composition, minimal impurity content and homogeneity analysis.
- Two Ladle furnaces that permit quality improvement and a low inclusion level.
- Continuous casting plant with five strands that permits major ductility for resistance and total structure homogeneity.
- Controlled and ground with grinding machines to eliminate all surface defects.

We take into account only the optimization of the billets production in the furnaces department. The set of the products counts more than 400 different references. The sequent list presents the main references categories.

- Carbon steel for drawing applications ropes, pre-stressed concrete, spring: suitable for several industrial applications giving excellent performance in drawing and with a suitable surface for successive galvanizing treatments.
- Steels for welding applications: this grade of steel has the characteristic of high draw ability to facilitate fine wire drawing for electrode and welding applications with either gas or powder protection.
- Steels for case hardening, chains: these steels have high wear resistance and a relevant level of tenacity making them suitable for application in the automotive industry for the production of bushes, hubs, pins and timing system components. Highly appreciated for the production of high resistance chains with thermal treatment.
• Steels for hardening and tempering surface hardening: these grades of construction steel are applied in every industrial sector, mainly in the mechanical industry for the production of components requiring a high resistance to stress-fatigue.
• Steels for springs: suitable for the production of coil springs and torsion bars used in the automobile and railway industries; these grades of steel must have a high yielding point and tenacity after quenching and tempering to withstand stress under flexi-torsion.
• Steels for fasteners and for hot and cold heading applications: suitable for hot and cold deforming for the production of screws, bolts, nuts and all specific components requiring mechanical working. Severe controls during steel - processing permits us to obtain products which are free from non-metallic inclusions and surface defects.
• Sulphur free cutting steels resulpherised steel: these steel grades give improved machinability improving tool life.
• Creep resistant steel and steels for low temperature applications: these steels are employed in the mechanical and petrochemical fields, principally in power stations; they are used for equipment that must function at a temperature of over 350°C.

Following we introduce the problem and the main constraints handled underlying the objectives of the project.

4.2. Problem statement

The problem taken into account consists in the improvement of the furnaces department performances. In particular the main objective is to reduce the electric energy consumption of the department respecting the MRP delivery dates. Given the complexity of the system analyzed, the solution proposed consists in the definition of a Decision Support System (in brief, DSS) that permits the simulation and the consequent optimal setting of the production variables without modifying the plant layout. As explained below, the production variables considered are particular settings that the workers can do on the machines in the furnaces department. The actual manual setting causes two main inefficiencies: first every worker sets locally the machine without considering the interactions among his choice and those of the other workers that operate on other machines; second different workers choose different settings at similar operative conditions obtaining different performances. The main task of the DSS is, from one site, to obtain a solution considering globally the interactions among the machines of the department and, from the other site, to reduce the performances variations changing the workers.

In the following section we describe the firm’s production process and the main variables and parameters taken into account in the simulation project.

4.3. Company’s processes

In this section we describe the machines of the furnaces department and their interactions rules following the production flow. The department under consideration produces different kinds of steels obtained using specific chemical-physical processes. The department is formed by an Electrical Arc Furnace (EAF), two Ladle Furnace (LF) and a Continuous Casting plant with five strands. For the production of special steels it is used a Vacuum Degasser (VD). The typical production process considers the metal scraps fusion using the EAF and the following casting in the ladle. Then the ladle is transported by an overhead crane to the LFs where the casting is refined. At the end the ladle is transported to the CC where the different kinds of billets are produced. For particular kind of steels, it is necessary the vacuum degassing. This process considers, after the refining in the LFs and before the CC process, the transport to the VD. Every kind of steel has a specific set of times and temperatures for every station presented in the production flow. The model begins with the load of the metal scraps in the EAF and ends with the cutting of the billets in the CC station.

Figure 3: The furnaces department

Moreover, in order to understand correctly the system analyzed, it is important to consider that the CC station is the bottleneck of the department, because it has a production capacity lower than the other stations. In order to produce correctly, the castings have to arrive at the different stations with specific temperature values. Considering the loss of heat during the transport among the stations, this condition implies the correct schedule of the production times at the different stations. It is important to consider that only in the LFs the ladles can wait for the successive operations introducing an extra time, named holding time, after the refining process. In particular every LF can have at the same time only one ladle. Another important point to take into account is the fact that the EAF has to be blown out the minimum possible number of times. In fact the EAF firing uses many electric energy and the furnace requires many time to attain the right temperature. Finally the department has only one overhead crane for the ladles transport. Summarizing the main constraints considered are:

• The plant layout can’t modified.
• The electric energy used can’t go aver a maximum peak.
• The billets production sequence is defined by the MRP system and can’t modified.
The production times and setup times at the different stations are given.

- The production arrival temperatures at the different stations are given.
- The production temperatures for specific operations (refining, casting, …) are given.
- It is possible to use only one overhead crane for the ladle transport.
- Other specific machines constraints as, for example, capacity of the EAF, minimum and maximum temperatures, maximum casting weight at the different stations and so on.

The variables that can be modified in order to obtain the minimum electric consumption are the different level of speed to the LFs, defined as the time used to reach a specific temperature. In particular, greater is the speed, lower is the time to reach a specific temperature and greater will be the electric consumption. Another important variable is the holding time that can be set at the LFs stations in order to wait for the availability of the CC station.

Summarizing, the objective of the DSS proposed is to set the speed and the holding time at the LFs in order to produce the sequence defined by the MRP system and reduce the electric consumption. In the following section we introduce the parameters modelizations

4.4. Definition of parameters modelizations

After the definition of the production process and in particular of the elements that define the furnaces department, it is necessary to explain the kind of modelization used to describe the chemical-physical processes at the different stations and during the ladles transport. In particular, the chemical-physical processes are assumed as statistical relations among the variables temperature and time. Given the difficulty to make specific chemical-physical rules that correlate these three kind of variables, respect to, for example, the kind of steel, we have defined statistical models derived from a large samplings respect to the variables of interest.

The first step in the system modelization is the definition of the casting that is specified by the follow parameters:

- steel code, that specified the kind of steel casted;
- casting number;
- sequence casting number, that specified the number of the casting in the MRP sequence;
- casting weight, that is a specific ladle constraint;
- Vacuum Degasser code, that indicate in the production process the use of the VD.

Every casting is transported by a ladle in the system, so in the following we use the term ladle to specify the particular casting transported.

For the production process modelization we begin from the last process that is CC. Because the CC can’t stopped, it is necessary that when a casting of the sequence is terminated, another ladle has to be at the entrance of the CC. In order to respect this constraint, we have defined a variable named \( t_{cc}(t) \) that is the time (minute) before the end of the casting under process where the variables \( t \) is the clock time. Because it knows the process time \( pcc \) (minute), considering the time \( scc \) (minute) as the time that the ladle use from the EAF (first station of the system) to the entrance of the CC, is possible evaluate \( t_{cc}(t) \) as expressed by the following formula:

\[
  t_{cc}(t) = s_{cc} + p_{cc} - t
\]

The temperature of the casting during the process \( T_{cc} \) is imposed by the quality assurance. The second process that we analyzed is the refining process in the LF’s. If we consider only one LF the time that the ladle waits before the CC process is defined as:

\[
  t_{LF}(t) = t_{cc}(t) - p_{LF}
\]

where \( t_{LF}(t) \) is the time when the ladle enters in the LF and \( p_{LF} \) is the LF process time. In particular the LF process time depends on the weight variations of the casting due to the adding of additives during the refining process. This time has to be always greater than 0. In the real system we have to consider two LFs. In this case the \( t_{LF}(t) \) time and \( a_{LF} \) time change. In particular, the expression for every LFs assumes this form:

\[
  t_{LF}(k)(t) = t_{cc}(t) + c(k) - p_{LF}(k) - a_{LF}(k)
\]

where \( c(k) \) is the cooling rate during the transport.

The temperature at the end of the refining process is defined as the difference between the \( T_{cc} \) temperature and the cooling during the transport to the CC. It can be expressed as:

\[
  T_{LF} = T_{cc} - t_{LF} \cdot \alpha
\]

where \( \alpha \) is the cooling rate during the transport.

The value of cooling rate, expressed in K/min, is defined by experiment executed in the plant analyzed. The choice of a linear rule to describe the cooling during the transport derives from the analysis of this real phenomenon. The last station evaluated is the EAF. The EAF can release the ladle after the melting process only if the LF is free. Otherwise the ladle processed could have a low temperature for the downstream stations. In the case of one LF the time available for the fusion \( t_{EAF}(t) \) is defined as:

\[
  t_{EAF}(t) = t_{LF}(t) - p_{EAF} - a_{LF}
\]

where \( t_{EAF}(t) \) is the time used for the transport of the ladle from the EAF to the LF. In the model presented, the fusion time is stochastic and the fusion starts only if \( t_{EAF}(t) \) is lower than the fusion time.
evaluated for the cast considered. Otherwise it is necessary to wait for the new fusion. In case of two LFs the evaluation of the tEAF(t) is the same, but the tLF(t) is evaluated considering every time the LF with the ladle ready for the CC. In this case the tEAF(t) can be expressed as:

$$t_{EAF}(t) = t_{LEAF} + C((t - 2) + C((t - 3) - t_{LF-CC} - t_{EAF-CC})$$

When the fusion in the EAF starts, one ladle is in the CC, one is in LF1 and one is in LF2. The fusion temperature TEAF changes for every casts and it is distributed stochastically. In the case of the use of the VD we have to redefine the tLF(t) and TLF considering this special process. In particular the new expressions became:

$$t_{LF(VD)}(t) = t_{LEAF} + C((t - 2) - (t_{LF+VD}) - t_{VD-CC} - t_{EAF-VD})$$

$$T_{LF} = T_{CC} - (t_{LF-VD})$$

$$v_{LF} = v_{CC} + v_{VD}$$

where tVD and tAV are respectively the VD process time and other refining time after the degassing process and where and are respectively the cooling rate during the VD process and the other refining after the degassing. In the figure 4 we report a summarizing schema for the LF available time.

![Figure 4: LF available time](image)

In figure 5 it is represented how we have modelled the heating rate used to reach the target temperature and the cooling rate. As in the case of the cooling rate, we have modelled the heating rate with a linear rule validated by the collected data. Higher values of the heating rate permit to reach quickly high temperature, from the other site grater is the heating rate grater will be the electric consumption. Respect to the cooling rate that is fixed for the different kinds of steel during the simulation, the heating rate can be set manually by the workers changing the speed of the LFs. In this case it is not considered more than one heating, because of plant constraints.

![Figure 5: Temperature behavior in the LFs](image)

The last parameter that we have to consider is the electric consumption. Given the complexity of the system analyzed, we consider only the electric energy lost during the holding time at the LFs and the number of EAF power offs. In the first case, it possible to identify a correlation between the holding time to the LFs and the energy consumption. More time the ladles are in the LFs more energy is necessary to maintain the temperature to the target temperature for the CC. In particular, considering a cooling rate in the LF equal to 0.5 K/min we can estimate the energy consumption as follow:

$$\Delta E = t \cdot \pi \cdot 52.7 \cdot \sum$$

where 32.7 is an experimental parameter that takes into account the heat dispersion of the LFs considered. Other energy saving can be obtained reducing the number of power off of the EAF. So, as in the previous case, instead of modelling the complex chemical-physical rules that correlate the temperature and the electric energy consumption for the entire fusion process, we have modelled only the number of power offs and considered only the saving derived from them reduction. Experimentally, we can consider the use of 700 KWh/min for every power off.

The process and transport times, the cooling rates and the temperatures described above are data of the model extrapolated from the real system. In particular we have executed a large sampling (extended for 6 months) that has permitted to define statistical models for the parameters under consideration. The process time at the EAF, for example, is a Weibull distribution with mean 51.12 min and standard deviation 4.22 min. In order to obtain these distributions we have used an input analyzer software (Input Analyser 8.01 by Rockwell Software®) that define the better distribution respect the data supplied. Another important parameter in the simulation is the casting weight. The casting weight depends on the substances added during the refining process and the dross. We have defined the distribution of this value analyzing more than 100 casts. The casting weight is set as a Normal distribution with mean 74.8 ton and standard deviation 2.87 ton.

### 4.5. Model validation

We have performed a validation for each station: CC, LF’s, VD and EAF. Following we report the figures where we compare the real tap-to-tap times and simulated tap-to-tap times in the CC for a given representative casts set, used as reference for the validation. The figures show that the simulation is close to the real situation. In particular we calculate a mean error respect to the real data of 5.22%. The maximum distance between the simulated data and the real data is 7 min that represents the 15% of the real tap-to-tap CC time.

In the case of LFs we have compared the total simulated time with the total real time spent by the ladle in the LF station. This time takes into account the LF process time and the time spent waiting for the available
of the CC. Following we report the graph related to the LF validation.

![Figure 6: Validation of the CC time](image)

![Figure 7: Validation of the LF's time](image)

The mean error is 5.75%. Also in this case the simulated behaviour fits quite good to the real behaviour. In the case of VD we have evaluated the total simulated time with the total real time spent by the ladle in the VD station. In this case the mean error is 4.89%. Following we report the graph related to the model of the electric consumption to the LFs. In this case we have a mean error of 4.94%.

![Figure 8: Validation of the LF's consumption](image)

The last station validated is the EAF. In this case we consider the difference between the simulated fusion time and the real fusion time. In this case we have a mean error of 2.92%.

![Figure 9: Validation of the EAF time](image)

The last station validated is the EAF. In this case we consider the difference between the simulated fusion time and the real fusion time. In this case we have a mean error of 2.92%.

In the following section we introduce the optimization problem analyzed and the method used to solve it.

### 4.6. Optimization & tool

As already mentioned the bottleneck of the system considered is the CC: the CC process imposes the production rate to the other stations of the system defining the time windows where the ladles can start the process itself. Given this constraint it is important to optimize the total production lead time in order to reduce the waiting time to the LFs and the EAF power offs. In fact, we have to consider that when the ladles wait in the LFs or the EAF is blown out, the system consumes electric energy as reported above. In general, the inefficiencies are due to the fact that EAF, LFs and CC are not globally optimized. The variables that have to be optimized are:

- the LF speed: it is possible to choose seven different speeds (seven different heating rates);
- the holding time to the LFs: the minimum value of this time is 5 minutes.

In order to define the DSS we have developed a simulative model that represents the steel plant described above. The simulation model is coded in Arena® 8.01 (by Rockwell Software Inc.) simulation software. Based on the previous rules and associated parameters, the model simulates the processes to the different stations analyzed. In particular we have used a discrete/continuous simulation approach due to the necessity to simulate the heating and the cooling processes at the different stations. In order to obtain the minimum electric consumption given a specific production sequence, we need to determine the optimal control parameters defined above. For this purpose we adopt the optimization module OptQuest® 8.0 (Kelton et al., 2004) in Arena®. Each scenario is simulated for 1 production week (168 periods) and replicated 5 times. The number of replications shows to be quite enough to get a small variance in the simulation results.
4.7. Results
In this section we report the results obtained via the optimization of the simulative model described. In particular we show in figure 10 the electric energy consumption reduction obtained at the LFs.

![Figure 10: Comparison between the optimized electric consumption and the real electric consumption](image)

It is important to note that with the first 6 casts the reduction of the electric consumption are not so significant because these casts have the VD process. In these cases the holding time is already reduced because the ladle has to go to the VD for other operations. The only benefit of the optimization in the case of VD is the right choice of the LFs speed. Observing the results, we obtain a mean reduction of electric consumption of 21% at the LFs (18609 KWh). The adoption of this optimal strategy minimize the number of EAF power offs reducing the total time where the EAF is blown out (-21 min). This entails a reduction of the electric consumption of 14,700 KWh.

5. CONCLUSIONS
In the present work we have proposed a DSS that has the objective to set the speed and the holding time at the LFs in order to produce the sequence defined by the MRP system so as to reduce the electric energy consumption. Results obtained support company’s manager to optimize the usage of strategic leverage, since the DSS defines the solution taking into account the entire production process. In particular the overall electric energy saving is larger than 20%.

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